The Crisis in Urban Education: Resisting Neoliberal Policies and Forging Democratic Possibilities


Reviewed by David Hursh

Pauline Lipman and Jean Anyon, like many educators, are dismayed and angered by recent changes in education and society. First states and then the federal government instituted regulations to hold students, teachers, and schools accountable through high-stakes standardized tests. In some states, such as Texas, Florida, and New York, students must pass one or more standardized tests to be promoted from one grade to another or to graduate from high school (Hush, 2005; McNeil & Valenzuela, 2001). And some local school districts, for example in New York City (Herzenhorn, 2005) and Chicago, have imposed further testing requirements on students. In addition, the federal No Child Left Behind (NCLB) Act of 2001 mandates standardized testing requirements and accountability measures in every state, promotes school choice and competition, and hands over some educational functions, including tutoring and administration, to nonprofit organizations and for-profit corporations (Beacey, 2005).

While many of these education reforms purport to improve learning through high-stakes standardized tests, the gap between the rich and the poor has widened as educational, economic, employment, housing, and transportation policies favor the wealthy over everyone else, but especially the poor and people of color.

The two books under review help us to understand the forces behind the rise of accountability systems that include high-stakes testing and why these reforms are unlikely to close the gap between advantaged and disadvantaged students. Lipman, in High Stakes Education: Inequality, Globalization, and Urban School Reform (2003), situates her analysis of Chicago’s education policy within the rise of neoliberal globalization, showing how the education policies are part of efforts by the corporate and political elite to remake Chicago into a global financial and tourist center. Because neoliberal globalization privileges international finance over labor and promotes individual self-interest pursued through markets in all spheres of economic and social life, Chicago’s education policies employ corporate techniques and rationalities, focusing on quantitative assessment, choice, markets, and privatization. Lipman shows how these policies have not lessened educational inequalities but instead magnified them. Therefore, for Lipman, reforming education so that it benefits all students requires that we contest the neoliberal rationalities guiding social and educational policy.

Like Lipman, Jean Anyon, in Radical Possibilities: Public Policy, Urban Education, and a New Social Movement (2005), situates education policy within larger economic and political issues. Moreover, she points out that, contrary to the prevalent view that urban education has been in decline, education achievement has increased for most of the decades following World War II, as measured by the percentages of high school and college graduates and by a decreasing gap in test scores between White students and students of color. It is only within the last few years, under the current high-stakes reforms, such as in Chicago, New York (Haney, 2003; Hush, 2004), and Texas (Haney, 2000), that the dropout rate has increased and the test score gap widened.

However, even with the increase in overall educational achievement, students have not benefited with better-paying jobs. Anyon shows how increasing inequality is caused less by a failing educational system than by regional and federal fiscal and social policies. She argues that we need a new social movement in which the poor and middle-class demand new, more egalitarian economic and social policies that will “double the minimum wage, create decently paying jobs in cities, and provide transportation to where suburban jobs are located” (p. 131). Furthermore, she suggests that urban schools and teachers can be at the center of such a movement by working with the community and developing school curricula that focus on urban issues.

Anyon also maintains that successful past progressive social movements, such as during the Roosevelt and Johnson presidential administrations, provide hope for overturning the neoliberal policies of the present. But unlike Lipman, Anyon does not show us how these neoliberal policies came about, only that people in power have succeeded in implementing policies that benefit corporations, their stockholders, and the rich. Therefore, while Anyon is surely right to call for a new progressive social movement in which individuals realize their shared interest in contesting and changing a broad range of policies, Lipman shows how education and economic policies arise directly out of the imperatives of neoliberal globalization and argues that we have to dismantle the implicit and explicit rationale behind neoliberal policies. We need to challenge those policies for exacerbating rather than reducing social inequality.
and assert that housing, employment, economic security, education, and health care are rights, not privileges.

To challenge neoliberal policies, we need to understand how neoliberalism came about and how it diverged from previous policies. Therefore, before saying more about the two books under review, I will briefly describe the rise of and the rationale underlying neoliberalism.

The Decline of Social Democratic Liberalism and the Rise of Global Neoliberal Policies

Neoliberal policies have replaced the social democratic policies that characterized the Roosevelt administration in the 1930s and 40s and continued through the Johnson administration with its "Great Society" programs in the 1960s. Keynesian economic theory, which formed the basis for social democratic liberalism, suggests that governments implement policies that increase individual incomes through economic growth and support both corporate and employee rights. During this period, in exchange for higher wages and social services, workers consented to capital's right not only to control the workplace but also to control investment and growth, primarily through the growth of multinational corporations. In return, workers, women, and people of color worked for and were able to extend their personal and political rights in education, housing, health, workplace safety, and electoral politics (Bowles & Gintis, 1986). School desegregation began, school funding improved, and many states developed or expanded their publicly funded postsecondary systems. The same period was marked by unusually rapid and stable economic growth, fueled in large part by the rising wages of workers. However, while workers were earning and spending more, businesses’ rate of profit fell by more than 50% between 1965 and 1974, primarily because cost pressures from labor could not be passed on to consumers in the increasingly competitive and open world economy (Parenti, 1999).

To restore higher rates of profit, the United States and other developed countries implemented monetarist and neoliberal policies (Gill, 2003) that supported corporations over workers. In the United States, monetarist policies restored the power of capital by inducing a recession to deflate wage demands, escalate the scarcity of jobs, and reverse the growth of social spending. Such policies were instituted with the intent of reducing the standard of living of all but wealthy Americans. In 1979, Paul Volcker, Federal Reserve Board chairman, provided the following rationale for the recession: "The standard of living of the average American has to decline. I don't think you can escape that" (Parenti, 1999, p. 119).

Such monetarist policies were soon linked with neoliberal policies that emphasized "the deregulation of the economy, trade liberalization, the dismantling of the public sector [including education, health, and social welfare], and the predominance of the financial sector of the economy over production and commerce" (Tabb, 2002, p. 7). In particular, the consequences for education were similar to those for all public goods and services. Tabb writes that neoliberalism stresses the privatization of the public provision of goods and services—moving their provision from the public sector to the private—along with deregulating how private producers can behave, giving greater scope to the single-minded pursuit of profit and showing significantly less regard for the need to limit social costs or social redistribution based on nonmarket criteria. The aim of neoliberalism is to put into question all collective structures capable of obstructing the logic of the pure market. (p. 29)

As we shall see, competition, markets, and privatization came increasingly to dominate education policy.

Chicago: Creating the Global City

In High Stakes Education, Lipman argues that recent Chicago Public Schools reforms can be understood only within the context of neoliberal globalization and Chicago's efforts to transform itself from a city in which labor produced industrial and agricultural products—"the city of broad shoulders"—to one focused on the financial services, real estate, and tourism characteristic of a global city. Lipman builds on the work of Castells (1989, 1998) and Sassen (1991) to show how Chicago's development is similar to that of other global cities that aim to take on "a strategic role as command centers in the [neoliberal] global economy" (Lipman, 2003, p. 7). In Chicago, as the mayor has consolidated power over the schools, corporations consolidated power over city government. Together, the city's economic and educational policies have promoted the finance industry and, in the process, transformed the labor force and the geography of the city. For example, to attract and keep the new professional class, the city government funded upscale housing, restaurants, and other amenities (p. 25). As the city invested in the professional class, it disinvested in the poor. Housing projects for low-wage workers were allowed to deteriorate to the point of being uninhabitable, thereby justifying their demolition and replacement with housing for the economically privileged. Because of such changes, Chicago is becoming "a dual city spatially as well as socially and economically" (p. 28).

By situating her discussion of school reforms within larger changes in economic policies, Lipman helps us to understand how and why the current reforms differ from those of the 1960s through 1988. In that period, influenced by the Civil Rights and Black Power Movements, first African American parents, students, and communities and then Latino/a parents pushed for reforms to increase school funding, better prepare students for a university education and jobs, and increase community control over schools. Such efforts resulted in the 1988 Chicago School Reform Act, which enabled "unprecedented democratic participation in school governance through elected Local School Councils with a majority of [school] parents and community residents" (p. 35). These reforms were made possible because of then-mayor Harold Washington's support of community-based organizations and a national business-supported trend of school restructuring and site-based management (Bryk, Sebring, Kebrow, Rollow, & Easton, 1998; Hess, 1991).

However, in 1995 the Illinois State Legislature passed another school reform law recentralizing control of the Chicago Public Schools by giving the mayor power to appoint a five-person board of trustees and a chief executive officer. The new administration also had broad powers to hold schools accountable for performance, including the authority to decide which schools required central intervention and the power to fire or reassign school personnel, dissolve local school councils when deemed necessary, and cancel union contracts and outcomes and privatize work done by unionized school district employees. (p. 36)
The mayor-appointed head of trustees, Gery Chico, with his budget director, Paul Vallas, as chief executive officer, "installed a corporate, regulatory regime centered on high stakes testing, standards and remediation" (p. 36).

With the power to determine education policy centralized in the mayor's office, the Chicago Public Schools initiated many new programs. Some, such as the International Baccalaureate programs and College Prep Regional Magnet High Schools, prepare students for university. In contrast, others focus on "vocational education, restricted (basic skills) curricula, and intensified regi-

mration of instruction and/or control of students" (p. 49). Lipman maps out where the different programs started, showing how those that are more academically rigorous tend to be situated in or drawn students from upper-income and gentrifying neighbor-

hoods, and those using direct instruction or preparing students for vocations or the mil-

itary are situated in low-income African American and Latina/o neighborhoods. Even when programs are dispersed among neighborhoods, such as the International Baccalaureate program, they serve only 30 students per high school grade, with ad-

mission to the program skewed in favor of White students.

Lipman also describes how testing poli-

cies, such as publicly reporting standard-

tized test scores by school site, further legitimizes program differences by allow-
ing those schools with high test scores to retain flexibility in instruction and requir-
ing schools with low test scores (principally those composed primarily of students of color and students living in poverty) to institute more regimented methods of in-

struction. And she argues that the college-

prep programs both act as an incentive for professional and middle-class families to live in the city and provide a veneer of eq-

uity and opportunity in a vastly unequal system (p. 56). Although presented as poli-
cies and reforms that decrease inequality, they exacerbate educational inequality and heighten economic and social dualities. She concludes:

The policy regime that I have described is producing stratified knowledge, skills, dis-

positions, and identities for a deeply strat-

ified society. Under the rubric of standards, the policies impose standardization and rein-

force language and cultural assimilation to

mold the children of the increasingly lin-

quistically and culturally diverse workforce into a most malleable and governable source of future labor. This is a system that treats people as a means to an end. The "economizing of education" and the dis-

course of accounting reduce people to po-
tential sources of capital accumulation, manipulators of knowledge for global eco-

nomic expansion, or providers of the ser-

vices and capacities of leisure and pleasure for the rich. Students are reduced to test-
scores, future slots in the labor market, prison numbers, and possible cannon foder-

in military conquests. Teachers are re-

duced to technicians and supervisors in the education assembly line—"objects" rather than "subjects" of history. This system is fundamentally about the negation of human agency, despite the good intentions of individuals at all levels. (p. 179)

More recently, Lipman (2005) explained how the mayor's newly enacted "Renaissance 2010" policy may make a bad situation worse, as schools for the poor are taken over and administered by a corporate-dominated board. The policy "calls for closing 60 public schools and opening 100 small schools, two-thirds of which will be charter or contract schools run by private organizations" using nonunion teachers and school employees (Lipman, 2005, p. 54). Schools will not be gov-

erned by the Local School Councils, to which teachers, parents, and community

members are elected, but rather by New Schools for Chicago, a board constituted by corporate and Chicago Public School leaders chosen by the Commercial Club of Chicago, an organization representing the city's corporate and political elite. New Schools for Chicago will use current corporate models to evaluate the schools by developing "performance contracts" that focus on student test scores. By un-

dermining democratic control of schools, further deprofessionalizing teachers, and tran-

sferring public funds to private for-

profit corporations, Renaissance 2010 is a renaissance only for some.

Lipman's research demonstrates how the neoliberal discourses used by policymakers "shift responsibility for the inequality pro-
duced by the state onto parents, students, schools, communities and teachers" (2003, pp. 171–172). Chicago's policymakers, like those in New York and Washington, D.C. (Hurst, 2005), promote their policies by asserting that standardized testing and ac-

countability increase equity and fairness, "holding all students to the same high stand-

ards." However, as Lipman shows, the

schools, in fact, do not prepare students for the same high standards; most students are being prepared for retail and service jobs or the military. Moreover, in the push to raise test scores, schools cannot develop curricu-

lums that build on the students' culture. Consequently, low-income students and students of color are unlikely to do well, be-

cause they are not expected to do so, nor does the curriculum connect to their own experience. But because policymakers por-

tray all students as being provided the same opportunities, student failure is blamed on individual lack of effort. Lipman shows how the policies shift the blame for student failure away from society's failure to pro-

vide the necessary economic and cultural resources and onto the individual students.

In the last chapter Lipman proposes what we might do to counteract policies such as Chicago's. First, she calls for schools to pro-

vide all students with "an education that is intellectually rich and rigorous and instills a sense of personal, cultural, and social agency. Students need both the knowledge and skills traditionally associated with a-

cademic excellence and a curriculum that is meaningfully related to their lives" (p. 181).

Second, she points out that in a time when schools are receiving less funding, we need to commit resources for education so that schools can reduce class size; provide high-quality professional development and "time for teachers to plan and reflect in order to transform teaching, learning, and assessment; ... recruit and retain expert committed teachers" (pp. 181–182); and provide the science labs, technology, and books required for a rich learning environ-

ment. Instead, she writes, schools are un-
derfunded, and "failure due to a lack of resources provides a justification for the state to impose controls (Apple, 1991) to overcome the 'failed policies of the past' " (p. 182).

Third, "transforming urban schools en-
tails a protracted cultural campaign di-

rected against deficit notions about the potential of low-income children and chil-
dren of color" (p. 182). During the last sev-

eral decades there has been

a substantial body of research that out-

lines pedagogical theories that build on the experience, language, and cultural iden-
tity of students as a basis for learning and that support the development of critical

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It is especially ironic, at a time when we know more about how to successfully reach low-income students and students of color, that schools have implemented regimented curriculums required by the standardized tests (McNeil & Valenzuela, 2001; Kozol, 2005).

While much of what Lipman suggests in her last chapter has been stated by others, what is original and significant regarding her research is that she shows how those in power have reshaped education around the principles of competition, accountability, and privatization to the benefit of a few and the detriment of middle- and low-income students and students of color. While not wanting to romanticize the past, there is no longer space for teachers and parents to discuss the goals of education and the merits of different curriculums and pedagogy. Instead, the focus is on raising test scores within a competitive environment.

We need, therefore, to extend Lipman’s analysis to the state and federal levels to demonstrate how neoliberal policies shape the way in which we think about the nature and purpose of society and schooling. We also need to develop an alternative vision of democracy rooted in a clear understanding of what democratic processes we want to promote. Jean Anyon, whose book I turn to next, shows how state and federal policies have undermined the life chances of the urban poor and people of color.

**Undermining Equality and Urban Education**

In *Radical Possibilities*, Jean Anyon looks at urban schooling throughout the United States and maintains that improving urban education is insufficient to improve the plight of the urban poor. Poverty, she argues, is a consequence not only of inadequate schooling but also of regional and federal policies that fail to provide access to living-wage jobs, decent housing, and health care. Anyon draws on her analysis of U.S. history and her politically activist past to contend that regional and federal policies change only in response to pressure from social movements, and that educators need to take on a central role in creating such a movement.

Anyon complements Lipman’s analysis of Chicago by showing how recent state and federal economic, housing, and transportation policies have exacerbated inequality and created economically and spatially divided cities. And like Lipman, Anyon describes the intersection between urban economic and social policies and urban schools, arguing that “macroeconomic policies like those regulating the minimum wage, job availability, tax rates, federal transportation, and affordable housing create conditions in cities that no existing educational policy or urban school reform can transcend” (p. 2). Low-achieving schools are not primarily a result of failed education policy or urban families; rather, an unjust economy and the policies through which it is maintained create barriers to educational success” (p. 2). Consequently, Anyon calls for a new social movement in which educational reform is linked to larger macroeconomic reforms.

In the first of three parts, Anyon focuses on the impact of federal policies on individual and family income, showing not only that inequality has increased over the last 30 years but also that increasing inequality is primarily a consequence of federal tax, job, and wage policies. Although many promote education as the means of increasing social equality, Anyon reveals that the increasing education levels attained over the last two decades, including a narrowing of the achievement gap between White students and students of color, has not decreased economic inequality. She rebuts the commonly held belief that most people are poor because they lack motivation to work. For example, in 1999, almost half the people who earned poverty zone wages (wages up to 125% of the poverty level) worked full-time and year-round (p. 19). Furthermore, a college education no longer guarantees jobs above a poverty level. “Almost one in ten of the working poor is a college graduate” (p. 19), emphasis in original).

In the second part, Anyon shifts her attention to metropolitan inequalities, describing a spatial mismatch between urban residents and jobs. “Most workers with low to moderate education levels live in central cities and most jobs for which they qualify are located in outlying suburbs,” which, lacking cars and adequate public transportation, they cannot reach (p. 83). Just as Lipman describes Chicago as a dual segregated city, Anyon provides evidence that most metropolitan areas are dual and segregated.

In the third and last part of the book, Anyon outlines a strategy for developing a new social movement in which those in poverty and the middle class work together to demand policy changes that will benefit the majority of citizens rather than primarily the rich. Anyon argues for policies that will revitalize cities by providing urban residents with above-minimum-wage jobs, public transportation so that they can get to the jobs, and improved housing, health care, and education. She provides numerous examples of metropolitan areas that have incorporated policies aimed to reduce their spatial and economic inequalities, such as the Twin Cities (Minnesota) metropolitan revenue-sharing plan that decreases tax inequalities (pp. 105–106).

Because Anyon believes that education reform will not, by itself, decrease inequality, she says little about schools in this book. Readers who want to know about her views on education reform will find them elsewhere, for example in her earlier book *Ghetto Schooling: A Political Economy of Urban Educational Reform* (1997). She does argue, however, that urban schools can be the center for the new civil rights movement. As stated above, she suggests that teachers can and should become community activists, in part because “if they are respectful, caring, hard-working educators, trusted by students and parents, they have a unique opportunity to engage residents and youth in political conversations and activity” (2005, p. 178). She adds that teachers can also engage students in civic activism and provides as one example the Philadelphia High School Student Union (pp. 198–199).

Throughout much of *Radical Possibilities*, she seeks to convince us that a new social movement is possible in these conservative, neoliberal times. She reminds us that the Civil Rights Movement began in earnest in the 1950s, following the apex of McCarthyism. Other movements—welfare rights, women’s rights, anti-war, environmental—were either rekindled or ignited during the 1960s, after the supposedly quiet and conservative 1950s. Furthermore, although not as visibly as the political movements of the 1960s and 70s, over the last several decades many progressive groups have been working actively for reform. Anyon provides in-depth descriptions of five different but in-
terrelated movements that have been growing since the 1980s: community organizing, such as ACORN (Association of Community Organizations for Reform Now), education organizing, progressive labor unions, the living-wage movement, and youth organizing. Many of the people working in these movements have become proficient at organizing for and achieving political and social reforms. And contrary to what is often presented in the media, not all youth are quiescent. Anyon cites data indicating that “there are over 500 well-established politically progressive youth groups . . . active in urban areas” (p. 163) and briefly describes the Boston Area Youth Organizing Project, Schools Not Jails (Los Angeles), and the Student Labor Action Project.

Like Anyon, I have also argued that a new social movement is both necessary and possible and over the last several decades have helped create several organizations to fight for progressive policies and educational reform (most recently, I helped found the Coalition for Common Sense in Education in Rochester, New York). However, I would have liked to hear from Anyon about how we can create a new social movement that not only changes policies but also challenges the assumptions of the reigning neoliberal basis for social and economic policies. That possibility is the focus of the remainder of this review.

Creating a Movement: Public Policy and Urban Education

Anyon devotes most of her book to describing how the economic and social policies of the last several decades have benefited the wealthy while harming the middle class and poor. The poor, in particular, suffer from inadequate access to decent housing, employment, public transportation, and health care, rights won during the 1960s but lost again during the last several decades, when the already advantaged reasserted their power and increased their advantages (Bowles & Gintis, 1986). Therefore, concludes Anyon, those harmed by the current policies can reverse them only by creating a new social movement.

However, while Anyon is right to argue that a new social movement is necessary, I believe that such a movement ultimately will fail if it does not both explain how neoliberal policies have been imposed on society and promote a more socially democratic vision. A successful movement, therefore, needs to extend Lipman’s and Anyon’s analyses.

As Anyon and Lipman describe, urban social and educational policies over the last several decades have been guided by neoliberal principles, in which governmental leaders assert that the new globalized economy requires reducing governmental funding for social services and either privatizing them or, when that is not possible, using corporate models in an effort to make them more efficient. Neoliberal policies, such as Chicago’s Renaissance 2010, are presented by those in power as being not merely desirable but the only choice. As Bourdieu (1986) warned:

Everywhere we hear it said, all day long—and this is what gives the dominant discourse its strength—that there is nothing to put forward in opposition to the neoliberal view, that it has presented itself as self-evident, that there is no alternative. . . . A whole set of propositions is being imposed as self-evident: it is taken for granted that maximum growth, and therefore productivity and competitiveness, are the ultimate and sole goal of human actions; or that economic forces cannot be resisted. (pp. 29–31)

Neoliberalism has become the dominant discourse in part because its proponents have asserted that it ensures both economic growth and social justice. Competitive markets and privatization are presented as the best and only way to advance democracy and equality. Robertson, in reviewing the rise of neoliberal education policy, states that neoliberalists avow that “efficiency and equity in education [can] only be achieved through ‘choice’ and where families or individuals are ‘customers of educational service’” (2000, p. 174).

Developing Anyon’s new social movement requires exposing how neoliberal discourse purports to benefit everyone while undermining equality and radically redefining democracy. Norman Fairclough (2000), in his critical discourse analysis of Britain’s neoliberal New Labour Party, reveals how neoliberalists have gained control over the discourse so as to reduce opposition to their policies. He shows how New Labour attempts to reconcile themes that in the past were regarded as antagonistic, such as corporate growth and social equality, by claiming that their policies contribute to both “economic dynamism and social justice” (p. 46).

In the United States, such discourses have dominated education policy from the time when A Nation at Risk was published (National Commission on Excellence in Education, 1983) to the present. A Nation at Risk warned that the “rising tide of mediocrity” in our nation’s educational system was undermining our “once unchallenged preeminence in commerce, science, and technological innovation” and that we have “committed an act of unthinking, unilateral disarmament” (p. 5). Consequently, if only to keep and improve on the slim competitive edge we still retain in world markets, we must dedicate ourselves to the reform of our educational system for the benefit of all—old and young alike, affluent and poor, majority and minority. Learning is an indispensable investment required for success in the “information age” we are entering. (pp. 6–7)

In a few sentences, A Nation at Risk establishes the themes that have prevailed in subsequent neoliberal reform proposals, essentially arguing: “Our failing education system is the cause for the United States falling behind other nations economically. Therefore, we have no choice but to make our education system more efficient, which will not only improve the nation’s economy but also benefit everyone, regardless of class or race.” Likewise, proponents in Chicago, New York State, and the federal government (see Harsh, 2005) argue that reforms emphasizing markets and accountability are necessary if we are to compete in the new global economy, and will result in an improved education for all.

Furthermore, neoliberals are transforming the way we think about democracy and about the relationship between the state and the individual. Fairclough (2000) reveals how New Labour has shifted responsibility for social equality away from the state and onto the individual, so that the inequality resulting from government policies is perceived as a result of individuals’ lack of initiative and responsibility within the market rather than of the policies themselves. The state has redefined equality as the freedom to compete within a market rather than as equality of opportunity or outcome.

Others (Gutmann & Thompson, 2004; Young, 2000) have observed how neoliberalism undermines deliberative forms of
democracy, in which citizens provide rationale for deliberative democracy. Anyon and Lipman have provided a beginning for the analysis required to reverse the tide of neoliberal policies and to develop a new social movement. They have given empirical evidence that neoliberal policies are providing neither economic nor educational equality. Instead, as in Chicago, our schools provide a separate and unequal education: one preparing the already advantaged for leadership positions and one preparing the disadvantaged for the military, retail, and service sectors. Moreover, as both Anyon and Lipman show, our metropolitan areas are becoming spatially segregated, with the poor and people of color lacking access to decent housing, education, employment, and health care.

However, a new social movement requires that we extend their analysis to examine neoliberal rationales and discourses. We need to reveal how neoliberalism fails to achieve its stated goals of justice and equality. In addition, we need to show how aggregate or market forms of democracy undermine the deliberation that is required in a genuinely democratic society. Finally, we need to argue that suitable housing, a challenging education, affordable health care, and a job that is rewarding and provides a living wage are not negotiable privileges but rights.

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